#### PROGRAM NAME: B.B.A.

### **Graduate Attributes**

Business Acumen and Knowledge

Leadership and Management Skills

Critical Thinking and Problem Solving

Communication Skills

Ethical and Social Responsibility

Global Awareness and Cultural Competency

Teamwork and Collaboration

**Entrepreneurial Mindset** 

#### **PROGRAM OUTCOMES**

- 1. Comprehension of various functional areas of business in a global context
- 2. Ability to apply fundamental conceptual tools in decision-making
- 3. Ability to evolve strategies for organizational benefits
- 4. Capability of analysis, appraisal, and interpretation of the qualitative and quantitative data used in Decision Making
- 5. Capacity to develop models/frameworks to reflect critically on specific business contexts
- 6. Skill for effectively communicating through both oral and written means
- 7. Development of entrepreneurial skills of Innovation, Ideation, and other Entrepreneurial Skills
- 8. An understanding of social cues and contexts in social interaction
- 9. Development of ethical practices and inculcating values for better corporate governance and legal compliance.

## **COURSE OUTCOMES**

| Semester | Course Name                |      | Course Outcomes  |
|----------|----------------------------|------|--|
| I        | Essentials of IT           | CO-1 | Understand the power of the MS excel basic and advanced functions and its applications in various other financial subjects and also in business.   |
|          |                            | CO-2 | Analyse any kind of data source and build effective data visualizations using Power Bi.  |
|          | Advance Excel              | CO-1 | Use of advance functions in Ms-Excel and its applications in business.   |
|          |                            | CO-2 | Demonstrate the ability to develop models/frameworks to reflect critically on specific business contexts.  |
|          | Financial<br>Accounting CO | CO-1 | Comprehend and apply fundamental accounting principles, concepts, and standards including GAAP, Ind AS, IFRS to financial transactions.  |
|          |                            | CO-2 | Analyse and record financial data through journal entries, ledger posting, and trial balance creation, while accurately categorizing capital and revenue expenditure, gains, and losses.   |
|          |                            | CO-3 | Understand and apply the principles of depreciation, amortization, and asset impairment, including various methods of calculation and their impact on financial statements.  |
|          |                            | CO-4 | Prepare financial statements for various business entities proprietorships and companies in compliance with the Companies (Amendment) Act, 2013.   |
|          |                            | CO-5 | Analyse complex accounting scenarios such as departmental accounts, including allocation, apportionment, interdepartmental transfers, and unrealized profits in stocks, ensuring adherence to relevant accounting standards and regulations. |

| Indian<br>Knowledge         | CO-1 | Demonstrate an understanding of the relevance of traditional Indian knowledge systems in modern times                         |
|-----------------------------|------|---|
| System                      | CO-2 | Develop an interdisciplinary understanding of India's contribution towards science and technology                             |
|                             | CO-3 | Develop a perspective on the evolution of Indian society and changing role of the State                                       |
|                             | CO-4 | Critically evaluate the contribution of Indian traditions of Yoga and Ayurveda towards maintaining physical and mental health |
|                             | CO-5 | Develop a practitioner's understanding of traditional knowledge and practices   |
| Indian<br>Management        | CO-1 | Understand and interpret Indian managerial tools and practices applicable in business world                                   |
| Thoughts                    | CO-2 | Recognize & evaluate how Indian management practices are used around the world in different organizations                     |
|                             | CO-3 | Appraise the problems encountered in managerial world and choose the possible solutions                                       |
|                             | CO-4 | Develop the ability to distinguish between the core differences between Indian and Western management approaches to business. |
| Personal Finance            | CO-1 | Understand various Investment and Liability avenues in the Indian Markets   |
|                             | CO-2 | Identify suitable investment and insurance products based on their requirements.  |
| Principles of<br>Management | CO-1 | Understand and interpret the managerial tools and practices applicable in business world                                      |
|                             | CO-2 | Discover & evaluate how different management systems and approaches are used around the world in different organizations      |
|                             | CO-3 | Appraise the problems encountered in managerial world and choose the possible solutions                                       |

|    | Quantitative<br>Techniques-I    | CO-1 | Implement the concepts discussed in Quantitative Techniques-I when making decisions in various management domains such as marketing, finance, economics, and more.        |
|----|---------------------------------|------|---|
|    |                                 | CO-2 | Develop capability to analyse and interpret data utilizing time series modelling and prediction, probability, and probability distribution upon completion of the course. |
|    |                                 | CO-3 | Able to construct fundamental models and frameworks that refer to practical situations.   |
|    |                                 | CO-4 | Apply group learning principles when undertaking a statistical project using real-world data and Microsoft Excel upon completion of the course.                           |
| II | Cost Accounting                 | CO-1 | Estimate, Analyse, Comprehend and Present the dimensions of decision making.  |
|    |                                 | CO-2 | Analyse various functional issues within business organisation  |
|    | Principles of<br>Marketing      | CO-1 | Recall, relate, and infer the marketing concepts to adapt to the business environment.  |
|    |                                 | CO-2 | Develop and demonstrate marketing skills to apply and extend their Role in an organization.   |
|    |                                 | CO-3 | Design and develop integrated marketing strategies for products for organizational and societal benefits  |
|    | Quantitative<br>Techniques - II | CO-1 | Application of Quantitative Techniques-II concepts in decision-making in marketing, finance, economics, and other management areas.                                       |
|    |                                 | CO-2 | Able to analyze and interpret the data using Time series modeling and prediction, probability & company distribution.   |
|    |                                 | CO-3 | Create basic models and frameworks for real-life scenarios.   |
|    |                                 | CO-4 | Able to utilise group learning while working On a statistical project on real-life data in ms excel.  |
|    | Organizational                  | CO-1 | Generate innovative ideas and apply advanced skills to address  |

| Behavior and<br>Human Resource  |      | issues and dilemmas related to human resources in an organization, synthesizing knowledge to propose creative  |
|---------------------------------|------|--|
| Management                      | CO-2 | Solutions and strategies.  Create a comprehensive understanding of self and explore its interactions with others, fostering the ability to contribute effectively to organizational success through insightful Analysis and integration of concepts. |
|                                 | CO-3 | Forge novel conceptual tools and methodologies for decision-making in human resources, leveraging insights gained from case study-based learning to revolutionize approaches Within the field  |
| Corporate<br>Communications     | CO-1 | Communicate their ideas through effective and self-tailored Mediums including making effective presentations professionally.   |
|                                 | CO-2 | Understand different strategies to adopt while communicating with different personalities with different objectives.   |
|                                 | CO-3 | Communicate interpersonally at an organizational level and will be able to handle job opportunities successfully.  |
|                                 | CO-4 | Mindful while communicating with people from different cultures and ethnicity.   |
| Environmental<br>Management and | CO-1 | Make environmentally ethical decisions in the personal and Organizational context  |
| Business Ethics                 | CO-2 | Illustrate knowledge and skills in the context of different sub<br>Areas of environmental science  |
|                                 | CO-3 | Able to be a stakeholder entrepreneur and understand a business that grows sustainably and exponentially and also makes the world a better place to live.  |
|                                 | CO-4 | demonstrate ability to evolve environmentally friendly & amp; Sustainable business strategies.   |
| Banking and                     | CO-1 | Analyse Bank Performances.   |
| Insurance                       | CO-2 | Comprehend the offerings by Insurance Companies  |

III

|  |                                      | CO-3 | Identify the problems and provide solutions for Banking  |
|--|--------------------------------------|------|--|
|  | Direct and<br>Indirect Tax           | CO-1 | Understand & apply the basic concepts of income tax law and determine the residential status   |
|  |                                      | CO-2 | Compute income under all the five heads of income under income tax law   |
|  |                                      | CO-3 | Understand & apply provisions of clubbing of income, setoff and carry forward of losses, deductions from gross total income and computation of total income and tax there on for an individual assesses including computation of tax under optional tax regime |
|  |                                      | CO-4 | Understand the process of computation of GST (including composition levy) and input tax credit and determine time of supply, place of supply and the type of supply and compute GST accordingly  |
|  | Financial<br>Statement<br>Analysis   | CO-1 | Help students in developing analytical and critical thinking abilities.  |
|  |                                      | 60.2 | Equip students with the ability to understand, interpret and analyse   |
|  |                                      | CO-2 | Financial data and other financial information for proper decision-making.   |
|  | Indian Economy<br>in Global Scenario | CO-1 | Understand and distinguish between the concepts of economic growth and economic development and understand the challenges in achieving these objectives.   |
|  |                                      | CO-2 | Understand how Indian economic policies have evolved over the years and their impact on India's growth story.  |
|  |                                      | CO-3 | Conscious about the difficult challenges of poverty, unemployment and inequality.  |
|  |                                      | CO-4 | Understand how India's demography is a blessing and a challenge for India's economy.   |
|  |                                      | CO-5 | Analyse the growth trends of different sectors of Indian economy and understand the various challenges they face.  |

|    | Oponstiana               |      | Understand the applications of Operations Descends assessed in  |
|----|--------------------------|------|---|
|    | Operations<br>Research   | CO-1 | Understand the applications of Operations Research concepts in decision-making in marketing, finance, production, and other management areas.   |
|    |                          | CO-2 | Analyse and interpret the data using Linear Programming Problems, Transportation and Assignment methods, Replacement Theory, Simulation, and Network Analysis for managerial decision-making.               |
|    |                          | CO-3 | Utilise group learning while working on a research project based on applications of Operations Research.  |
|    | Retail<br>Management     | CO-1 | Understand the theoretical foundations of retailing such as Retail Strategy, Merchandising Management, Category Management, Store Management, and Retail Pricing.   |
|    |                          | CO-2 | Acquire conceptual clarity of the various functional areas of retailing such as SCM, EDI, RFID, VMI, CPFR, HR issues in retailing, CRM, financial implications of retail decisions, retail promotions, etc. |
|    |                          | CO-3 | Make sense of the evolving external environment and competitive factors to make better strategic decisions.   |
|    |                          | CO-4 | Validate contemporary issues in retailing like retail analytics, green retailing, ethical issues in retailing, new formats of retail, etc.  |
| IV | Advertising and<br>Media | CO-1 | Understand and analyse the different types of advertising and evaluate the rationale behind the medium chosen.  |
|    |                          | CO-2 | Understand how the process of Objective Setting, Budgeting, advertising research and Media planning is done for Integrated Marketing Communication (IMC).   |
|    |                          | CO-3 | Construct and design media alternatives for different marketing messages.   |
|    |                          | CO-4 | Understand the new trends and marketing strategies in the dynamic changing advertising and media environment.   |
|    | Business Law             | CO-1 | Ability to analyse various functional issues affecting the  |

|                              |          | organization and thereby understanding provisions of Business, corporate and Industry related Laws.   |
|------------------------------|----------|---|
|                              | CO-2     | Application and implementation of various laws through interpretation, case studies and problems involving issues in business and industrial laws.  |
|                              | CO-3     | Understand the legal system and applicable regulations related to business and thereby create awareness about applicable provisions and legal compliance.                                     |
|                              | CO-4     | Develop Ethical Practices and Imbibe Values for Better Corporate Governance.  |
| Financial<br>Management      | CO-1     | Able to apply the time value of money concept in financing decisions.   |
|                              | CO-2     | Able to analyse and interpret the data from financial statements related to investment and/ or financing decisions.   |
| Management<br>Accounting     | CO-1     | Apply the theoretical concepts of management accounting in business decision making.  |
|                              | CO-2     | Perform the necessary calculation through the relevant numerical problems of budgeting, standard costing, activity-based costing, CVP analysis and Transfer pricing.                          |
|                              | CO-3     | Analyse the key financial as well as non-financial elements involved under various situations through budgeting, standard costing, activity-based costing, CVP analysis and Transfer pricing. |
|                              | CO-4     | Evaluate the financial impact of decision making using budgeting, standard costing, activity based costing, CVP analysis and Transfer pricing.  |
| Organizationa                |          | Understand the factors influencing human behavior.  |
| Behavior and<br>Human Resour | 1 ('() 2 | Apply theoretical frameworks to improve personal, team, and organizational effectiveness  |
| Management                   | CO-3     | Analyze and apply the strategic roles and responsibilities of HR  |

|   |                               |      | managers in an organization  |
|---|-------------------------------|------|--|
|   |                               |      |  |
|   |                               | CO-4 | Generate new ideas and skills to solve issues and dilemmas related to human resources in an organization                       |
|   | Research<br>Methodology       | CO-1 | apply various concepts and tools used in research in different functional areas of business                                    |
|   |                               | CO-2 | able to analyse and interpret data through descriptive and inferential statistics.   |
|   |                               | CO-3 | present their findings in a clear, accurate and concise manner through research report.  |
| V | Advanced<br>Financial         | CO-1 | Assess and interpret the appropriateness of dividend and working capital decisions taken by the company.                       |
|   | Management                    | CO-2 | Calculate the valuation of equity using different valuation models.  |
|   |                               | CO-3 | Critically evaluate M &A deals in terms of synergy and gains.  |
|   | Business                      | CO-1 | Examine and clean the data for further processing  |
|   | Analytics                     | CO-2 | Identify correct statistical tools to apply to solve business problems   |
|   |                               | CO-3 | Learn the process of building model using historical data  |
|   |                               | CO-4 | Compare different model and choose the most appropriate model for predictions  |
|   | Consumer<br>Behaviour and     | CO-1 | Demonstrate comprehension of theoretical and conceptual concepts of Consumer Behaviour & Services Marketing                    |
|   | Services<br>Marketing         | CO-2 | Apply the theoretical frameworks and conceptual principles to analyse and deduce real life marketing problems                  |
|   |                               | CO-3 | Analyse and evaluate the concepts in CBSM and apply them across industries   |
|   | Direct & Digital<br>Marketing | CO-1 | Recall, relate and infer the direct and digital marketing concepts for achieving marketing objectives, strategy and execution. |
|   |                               | CO-2 | Make use of various direct and digital marketing tools for analysing   |

|                                   |          | dinast and disital manufacting atmatages   |
|-----------------------------------|----------|--|
|                                   |          | direct and digital marketing strategy.   |
|                                   | CO-3     | Design and evaluate direct & digital marketing strategies relevant to various business situations.   |
| Financial Mark<br>and Institution | ( ( )_   | Understand and critically discuss the existence of Indian financial markets, institutions and intermediaries.  |
|                                   | CO-2     | Evaluate different financial instruments and their application in real life scenarios.   |
| Internationa<br>Business and      | ( '( )_1 | Understand the most widely used international business terms and concepts.   |
| EXIM                              | CO-2     | Gain knowledge to start their own Export Import Business by the basic understanding of documentations and procedures   |
|                                   | CO-3     | Understand the role of international business in recent scenario and<br>the global dynamics of different countries in an ever-changing<br>environment.   |
| Investment Analysis and Portfolio | d CO-1   | Analyse and interpret the company data, stock and fund data using various statistical tools and finance tools. In addition, analyse the investment performance in terms of risk and return   |
| Managemen                         | CO-2     | Demonstrate the ability to apply various portfolio management theories and construct portfolios based on Domestic and International Investment products as well as analyse their portfolio performance using appropriate performance evaluation tools. |
|                                   | CO-3     | Understand the Global Investment Eco-system, construct Global Portfolios, evaluate the performance of International Portfolios, identify the Risks, and Return dynamics of International Investing.  |
|                                   | CO-4     | Construct portfolios using various Portfolio Management Theories and evaluate their performance.   |
|                                   | CO-5     | Gain conceptual know-how of Portfolio Management styles and Behaviour of Stakeholders  |
|                                   | CO-6     | Comprehend the process of Financial Planning and Wealth  |

|    |                               |      | Management  |
|----|-------------------------------|------|---|
|    | Sales and<br>Distribution     | CO-1 | Comprehend the importance of sales and distribution function in the organization  |
|    | Management                    | CO-2 | Learn selling skills and sales management and distribution system   |
|    |                               | CO-3 | Learn designing of the distribution channels and how to manage channel members  |
|    | Strategic<br>Management       | CO-1 | Understand the concept of strategy along with the strategic management process followed by organizations to achieve organizational goals. |
|    |                               | CO-2 | Understand and assess the Internal and External Business environment affecting an organization.   |
|    |                               | CO-3 | Gain clarity regarding the various Corporate and Business Level Strategies available to organizations.                                    |
|    |                               | CO-4 | Analyse various Corporate and Business Level Strategies of an organization and discuss their understanding with respect to the same.      |
|    | Soft skills                   | CO-1 | Equipped with necessary soft skills required at the workplace   |
|    |                               | CO-2 | Learn how to manage self and be sensitive towards others in the dynamic world   |
|    |                               | CO-3 | Know how to maintain good impression and engage stakeholders  |
|    |                               |      | using people skills   |
|    |                               | CO-4 | Develop good networking skills needed for social well-being and professional confidence   |
|    |                               | CO-5 | Exhibit professionalism that helps them fulfil their varied roles   |
| VI | Strategic Brand<br>Management | CO-1 | Ability to analyse various issues affecting the brand management function   |

| (including Luxury<br>Brands)      | CO-2 | apply, analyse and evaluate brand strategies in practical real-life marketing situations.  |
|-----------------------------------|------|--|
| ,                                 | CO-3 | Ability to work in Groups on Brand projects and exhibit skills like Empathy, EQ, Managerial and Inter-Personnel Skills                               |
| Operations & Supply Chain         | CO-1 | Gain a complete understanding of various functions and disciplines within Operations and Supply Chain Management.                                    |
| Management                        | CO-2 | Analyse the impact of Operations and Supply Chain Management on global business, fostering a broad perspective on its significance.                  |
|                                   | CO-3 | Incorporate multiple Japanese techniques into day-to-day business operations.  |
| Marketing<br>Strategy             | CO-1 | Understand the importance, framework and application of marketing strategies   |
|                                   | CO-2 | Apply their understanding to help organisations achieve their objectives under different market conditions and market challenges                     |
|                                   | CO-3 | Understand the role of innovation in a dynamic environment   |
| Marketing<br>Analytics            | CO-1 | Create data visualizations to communicate data relationships and generate data-driven insights in a way that is easy to understand.                  |
|                                   | CO-2 | Apply various analytical techniques for improving marketing decisions.   |
|                                   | CO-3 | Implement model building process used for solving marketing problems.  |
| Customer<br>Relationship          | CO-1 | Apply concepts and theories related to Customer Relationship Management and Rural Marketing.   |
| Management and<br>Rural Marketing | CO-2 | Analyses various types of Customer Relationship Management-<br>Strategic, Operational and Analytical and concept and theories of<br>Rural Marketing. |
|                                   | CO-3 | Assess Customer Relationship Management and Rural Marketing strategies relevant to various business situations.                                      |

|   |                                    | CO-4 | Formulate Customer Relationship Management and Rural Marketing strategies for various business situations.  |
|---|------------------------------------|------|---|
|   | Forex and Risk                     | CO-1 | Understand methods to recognize and measure financial risks.  |
|   | Management in Derivatives          | CO-2 | Apply the concepts of financial derivatives to take actions to mitigate financial risks in thereal-world scenarios.   |
|   | Financial<br>Planning &            | CO-1 | Understand various concepts of Financial Planning and wealth Management   |
|   | Wealth<br>Management               | CO-2 | Apply these concepts in developing financial plans for different categories of people based on their Risk profile, Life cycle stage and Investment psychology |
|   |                                    | CO-3 | Evaluate and recommend the investors, changes needed in their saving and investment habits and also in selection of Investment products.                      |
|   | Financial<br>Modelling             | CO-1 | Create financial models for forecasting of financials and perform analysis  |
|   |                                    | CO-2 | Create models for advanced valuation  |
|   |                                    | CO-3 | Create other models to achieve different objectives   |
|   | Equity Fund<br>Management -        | CO-1 | Able to Understand and learn Fund Management Environment and processes along with Fund Management Styles  |
|   | Processes and Practices            | CO-2 | Able to apply technical analysis for trading in securities and analyse historical data and back test and develop strategies to trade                          |
| 1 | Entrepreneurship and Business Plan | CO-1 | Develop and analyse their business plans which would impact their professional career.  |
|   |                                    | CO-2 | Understand the strategic role of business owner.  |
|   |                                    | CO-3 | Understand dynamics of contemporary startups in an ever-changing environment and identify business opportunities.   |

# CO-PO MAPPING

| Semester | Course               | CO No. | PO-1 | PO-2 | PO-3 | PO-4 | PO-5 | PO-6 | PO-7 | PO-8 | PO-9 |
|----------|----------------------|--------|------|------|------|------|------|------|------|------|------|
|          |                      |        |      |      |      |      |      |      |      |      |      |
|          |                      |        |      |      |      |      |      |      |      |      |      |
| I        | Essentials of IT     | CO-1   | L    | M    |      | Н    |      |      |      |      |      |
|          |                      | CO-2   | M    | L    | L    | Н    |      | L    |      |      |      |
|          | Advance Excel        | CO-1   |      | M    |      | Н    |      | L    |      |      |      |
|          |                      | CO-2   |      |      |      |      | M    |      |      |      |      |
|          | Financial Accounting | CO-1   | L    | Н    |      |      |      |      |      |      |      |
|          |                      | CO-2   | M    |      |      | Н    |      |      |      |      | M    |
|          |                      | CO-3   | M    | M    |      |      |      |      |      |      |      |
|          |                      | CO-4   | M    |      |      | M    |      |      |      |      |      |
|          |                      | CO-5   | Н    | M    | M    |      | Н    |      |      |      |      |
|          | Indian Knowledge     | CO-1   |      | M    | L    |      |      |      |      | M    |      |
|          | System               | CO-2   |      |      |      |      |      |      | L    |      |      |
|          |                      | CO-3   |      |      |      |      |      |      |      | M    |      |
|          |                      | CO-4   |      |      |      |      |      |      |      |      | L    |
|          |                      | CO-5   |      |      |      |      |      |      |      | M    | Н    |
|          | Indian Management    | CO-1   | M    | M    |      |      |      |      |      |      |      |
|          | Thoughts             | CO-2   |      |      | L    |      |      |      |      |      |      |

|    |                              | CO-3 |   |   | Н |   | M |   |   |   |   |
|----|------------------------------|------|---|---|---|---|---|---|---|---|---|
|    |                              | CO-4 |   |   |   |   | Н |   |   |   | L |
|    | Personal Finance             | CO-1 |   | M |   | L |   |   |   |   |   |
|    |                              | CO-2 |   | M | Н |   |   |   |   |   |   |
|    | Principles of<br>Management  | CO-1 | Н | Н | L |   |   |   |   |   |   |
|    |                              | CO-2 |   |   |   |   | M |   | M |   |   |
|    |                              | CO-3 | M |   | M |   |   |   |   |   |   |
|    | Quantitative                 | CO-1 | Н | M |   | Н |   |   |   |   |   |
|    | Techniques-I                 | CO-2 |   |   |   | Н | Н |   |   |   |   |
|    |                              | CO-3 |   |   |   | M | M |   |   |   |   |
|    |                              | CO-4 |   |   |   | Н |   | Н |   |   |   |
| II | Cost Accounting              | CO-1 | M | M |   |   |   |   |   |   |   |
|    |                              | CO-2 |   |   |   | M |   |   |   |   |   |
|    | Principles of                | CO-1 | Н |   |   |   |   |   |   |   |   |
|    | Marketing                    | CO-2 |   |   |   |   |   |   | M |   |   |
|    |                              | CO-3 |   |   | M |   |   |   |   |   |   |
|    | Quantitative                 | CO-1 |   | Н |   |   |   |   |   |   |   |
|    | Techniques - II              | CO-2 |   |   | L | Н |   |   |   |   |   |
|    |                              | CO-3 |   |   |   |   | L |   |   |   |   |
|    |                              | CO-4 |   |   |   |   |   |   |   | L |   |
|    | Organizational               | CO-1 | Н |   | M |   |   |   |   |   |   |
|    | Behavior and                 | CO-2 |   |   |   | M |   |   |   |   |   |
|    | Human Resource<br>Management | CO-3 |   | M |   |   | L |   |   |   |   |
|    | Corporate                    | CO-1 |   |   |   |   |   | Н |   |   |   |

|     | Communications                  | CO-2 |   |   | M |   |   |   |   |   |
|-----|---------------------------------|------|---|---|---|---|---|---|---|---|
|     |                                 | CO-3 |   |   |   |   |   |   | Н |   |
|     |                                 | CO-4 |   |   |   |   |   |   |   | M |
|     | Environmental                   | CO-1 |   |   |   |   |   |   |   | M |
|     | Management and                  | CO-2 |   |   | L |   |   |   |   |   |
|     | Business Ethics                 | CO-3 |   |   |   |   |   |   |   | Н |
|     |                                 | CO-4 |   |   | M |   |   |   |   |   |
| III | Banking and                     | CO-1 |   |   |   | M |   |   |   |   |
|     | Insurance                       | CO-2 |   | M |   |   |   |   |   |   |
|     |                                 | CO-3 |   |   | Н |   |   |   |   |   |
|     | Direct and Indirect<br>Tax      | CO-1 | M | Н |   |   |   |   |   |   |
|     |                                 | CO-2 |   | Н |   |   |   |   |   |   |
|     |                                 | CO-3 |   | L |   | M |   |   |   |   |
|     |                                 | CO-4 |   | M |   |   |   |   |   |   |
|     | Financial Statement<br>Analysis | CO-1 |   |   |   |   | Н |   |   |   |
|     |                                 | CO-2 |   | M |   | Н |   |   |   |   |
|     | Indian Economy in               | CO-1 | Н | Н |   |   |   |   |   |   |
|     | Global Scenario                 | CO-2 |   |   | M |   |   |   |   |   |
|     |                                 | CO-3 |   |   |   |   |   |   |   | Н |
|     |                                 | CO-4 |   |   |   |   |   |   | M |   |
|     |                                 | CO-5 |   |   | M |   |   |   |   |   |
|     | Operations Research             | CO-1 | Н | Н |   |   |   |   |   |   |
|     |                                 | CO-2 |   |   | Н | Н | M |   |   |   |
|     |                                 | CO-3 |   |   |   | M |   | Н |   |   |
|     | Retail Management               | CO-1 | M | L | M |   |   |   |   |   |
|     |                                 | CO-2 | Н | L |   |   |   |   |   |   |

|    |                          | CO-3 | L |   | M |   |   |   |   |   |
|----|--------------------------|------|---|---|---|---|---|---|---|---|
|    |                          | CO4  |   |   |   |   |   |   |   | Н |
| IV | Advertising and          | CO-1 | Н |   | M |   |   |   |   |   |
|    | Media                    | CO-2 |   | M | L |   |   |   |   |   |
|    |                          | CO-3 |   |   | Н | L | M |   |   |   |
|    |                          | CO-4 | M |   |   |   |   |   |   |   |
|    | Business Law             | CO-1 | M |   |   |   |   |   |   |   |
|    |                          | CO-2 |   | L | M |   |   |   |   |   |
|    |                          | CO-3 | M |   |   |   |   |   |   | L |
|    |                          | CO-4 |   |   |   |   |   |   |   | Н |
|    | Financial<br>Management  | CO-1 |   | M |   |   |   |   |   |   |
|    |                          | CO-2 |   |   | M | Н |   |   |   |   |
|    | Management<br>Accounting | CO-1 | L | M |   |   |   |   |   |   |
|    |                          | CO-2 |   |   |   | Н |   |   |   |   |
|    |                          | CO-3 |   | M |   |   |   |   |   |   |
|    |                          | CO-4 |   |   | Н | M |   |   |   |   |
|    |                          |      |   |   |   |   |   |   |   |   |
|    | Organizational           | CO-1 | Н |   |   |   |   |   |   |   |
|    | Behavior and Human       | CO-2 |   | M |   |   |   |   |   |   |
|    | Resource                 | CO-3 |   |   | M |   |   |   |   |   |
|    | Management               | CO-4 |   |   |   |   |   |   | M |   |
|    | Research                 | CO-1 | L | M |   |   |   |   |   |   |
|    | Methodology              | CO-2 |   |   |   | Н |   |   |   |   |
|    |                          | CO-3 |   |   |   |   |   | M |   |   |
| V  | Advanced Financial       | CO-1 |   | M |   | Н |   |   |   |   |
|    | Management               | CO-2 |   | Н | M | Н |   |   |   |   |

|                               | CO-3 |   | M |   |   | Н |   |   |  |
|-------------------------------|------|---|---|---|---|---|---|---|--|
| Business Analytics            | CO-1 |   | M |   |   |   |   |   |  |
|                               | CO-2 |   | Н |   | Н |   |   |   |  |
|                               | CO-3 |   |   |   |   | Н |   |   |  |
|                               | CO-4 |   |   |   |   | Н |   |   |  |
| Consumer Behaviour            | CO-1 | Н |   | L |   |   |   |   |  |
| and Services                  | CO-2 | M |   | M | M |   |   |   |  |
| Marketing                     | CO-3 |   | M | Н |   |   |   |   |  |
| Direct & Digital<br>Marketing | CO-1 | Н |   | M |   |   |   |   |  |
|                               | CO-2 |   | M | L |   |   |   |   |  |
|                               | CO-3 |   |   | Н |   | M |   |   |  |
| Financial Markets and         | CO-1 | M |   |   |   |   |   |   |  |
| Institutions                  | CO-2 |   | M |   | M |   |   |   |  |
| International Business        | CO-1 |   | M | Н |   |   |   |   |  |
| and EXIM                      | CO-2 |   | M | Н |   | Н |   |   |  |
|                               | CO-3 |   |   |   |   | M |   |   |  |
| Investment Analysis           | CO-1 |   | M | Н |   |   |   |   |  |
| and Portfolio                 | CO-2 |   | M | Н |   | Н |   |   |  |
| Management                    | CO-3 |   |   |   |   | M |   |   |  |
|                               | CO-4 |   |   |   |   | Н |   |   |  |
|                               | CO-5 |   | M |   |   |   |   |   |  |
|                               | CO-6 |   |   |   | L |   |   |   |  |
| Sales and Distribution        | CO-1 | Н |   |   |   |   |   |   |  |
| Management                    | CO-2 |   |   |   |   |   | M | Н |  |
|                               | CO-3 |   |   | Н |   |   |   |   |  |
| Strategic Management          | CO-1 | M | M | Н |   |   |   |   |  |

|    |   | CO-2            |   | Н | Н |   |   |   |   |             |   |
|----|---|-----------------|---|---|---|---|---|---|---|-------------|---|
|    |   | CO-3            |   | M | M |   |   |   |   |             |   |
|    |   | CO-4            |   |   |   | L | M |   |   |             |   |
|    | Soft skills   | CO-1            |   |   |   |   |   | Н |   | Н           | L |
|    |   | CO-2            |   |   |   |   |   |   |   | Н           | Н |
|    |   | CO-3            |   |   |   |   |   |   |   | Н           |   |
|    |   | CO-4            |   |   |   |   |   |   |   | Н           |   |
|    |   | CO-5            |   |   |   |   |   |   |   |             | Н |
| VI | Strategic Brand   | CO-1            | Н | L |   |   |   |   |   |             |   |
|    | Management  | CO-2            |   |   |   | Н |   |   |   |             |   |
|    | (including Luxury Brands)                                     | CO-3            |   |   |   |   |   |   |   | M           |   |
|    | Operations & Supply   | CO-1            | Н |   |   |   |   |   |   |             |   |
|    | Chain Management  | CO-2            | L |   |   | Н |   |   |   |             |   |
|    |   | & Supply CO-1 H |   |   |   |   |   |   |   |             |   |
|    | Operations & Supply<br>Chain Management<br>Marketing Strategy | CO-1            | Н |   |   |   |   |   |   |             |   |
|    |   | CO-2            |   |   | M | L |   |   |   |             |   |
|    |   | CO-3            |   |   |   |   |   |   | L |             |   |
|    | Marketing Analytics   | CO-1            | Н |   | M |   |   | L |   |             |   |
|    |   | CO-2            |   | M |   | Н |   |   |   | H<br>H<br>H |   |
|    |   | CO-3            |   |   |   |   | M |   |   |             |   |
|    | Customer  | CO-1            | Н | M |   |   |   |   |   |             |   |
|    | Relationship  | CO-2            |   |   | L | Н |   |   |   |             |   |
|    | Management and  | CO-3            |   |   | M | L |   |   |   |             |   |
|    | Rural Marketing   | CO-4            |   |   | M |   | Н |   |   |             |   |
|    | Forex and Risk  | CO-1            |   | M |   |   |   |   |   |             |   |
|    | Management in   | CO-2            |   |   | M | Н |   |   |   |             |   |

| Derivatives                          |      |   |   |   |   |   |   |   |  |
|--------------------------------------|------|---|---|---|---|---|---|---|--|
| Financial Planning &                 | CO-1 | M |   |   |   |   |   |   |  |
| Wealth Management                    | CO-2 |   | M | L |   |   |   |   |  |
|                                      | CO-3 |   |   | Н | M |   |   |   |  |
| Financial Modelling                  | CO-1 |   | Н |   |   |   |   |   |  |
|                                      | CO-2 |   |   |   | L | Н |   |   |  |
|                                      | CO-3 |   |   | L | L | Н |   |   |  |
| Equity Fund                          | CO-1 | M | L |   |   |   |   |   |  |
| Management – Processes and Practices | CO-2 |   | Н | M |   |   |   |   |  |
| Entrepreneurship and                 | CO-1 | Н |   |   |   | Н | M |   |  |
| Business Plan                        | CO-2 |   |   | M |   |   |   |   |  |
|                                      | CO-3 |   |   |   |   |   |   | Н |  |